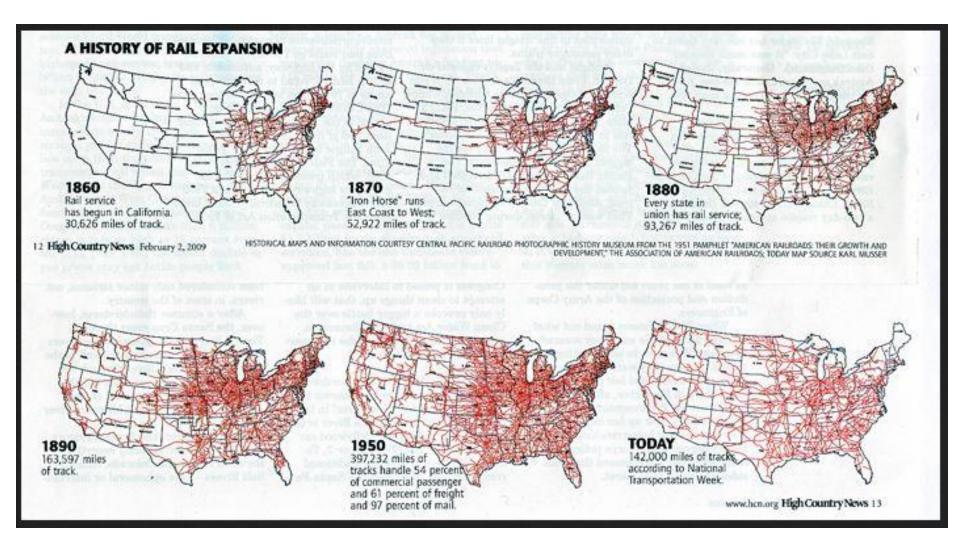
A Brief History of Retail in the US

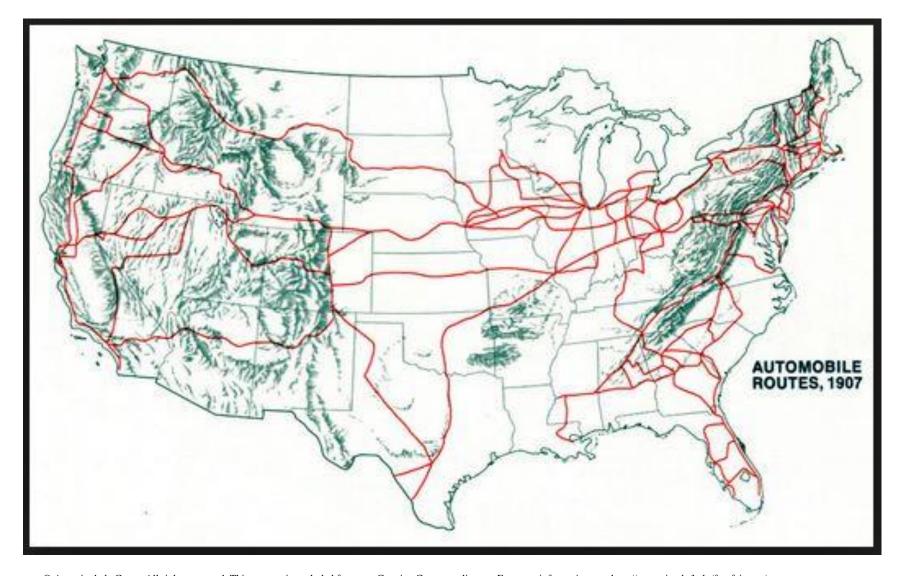
19th Century

- US predominately rural, very sparsely populated compared with Europe
- Transportation difficult, dangerous, expensive
- Railroads made transportation much easier and cheaper, especially for goods
- Innovations in efficient transportation of people lagged (automobiles, paved roads, etc.)

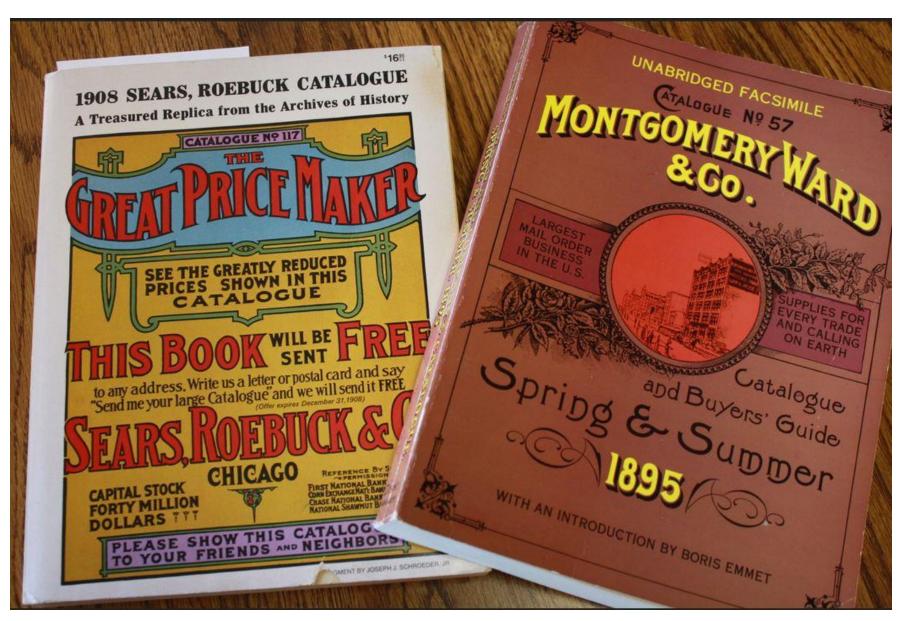
Railroads in 19th Century and beyond

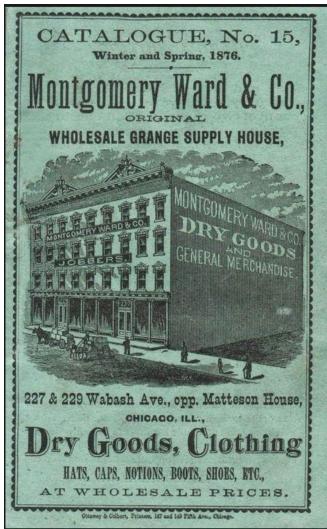


Automobile routes in 1907



- 1872: Aaron Montgomery Ward founded first mail-order house to use catalogs as its primary promotional tool
 - Located in railroad hub of Chicago
- 1875: US Postal Service introduced favorable rate for bulk mailings
- 1885: Bulk mailing rate lowered again
- 1893: Rival Richard Sears began offering a general merchandise catalog
 - Operations also in Chicago
 - Soon as large as 786 pages









IS AS GOOD AS GOLD.

We can furnish would find one for the above Range (any size), which include front and bottom grates, at an exits charge of \$1.00

800 He. Tixtial? 38.44

600 lbs 21+21+17 38.95

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Light All-Steel Plows.

TO 412 This machine is sold at a low price, and is an efficient and easy running implement. Farmished with the very been Dission Champion Tooth law. Her will the advantages of any band been positive when well as the band positive when well as the law of except and way is erroome, and a hattern upright position we every enabling the full force and weight of the body to be involved on the law. Wright, 44 lbs. Price, with home 5 blood to a.

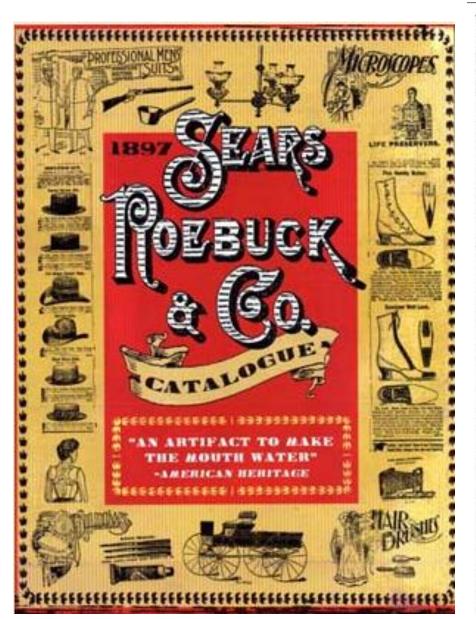
Indiana Sawing Machine.

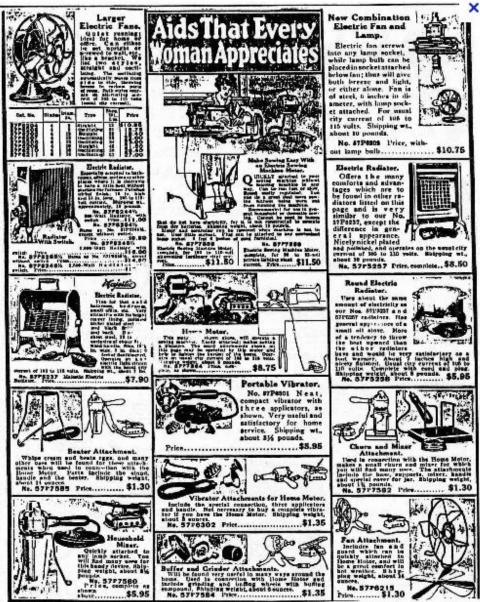
70463 Designed for either stockels as light with dis-ing both kinds of work to the most perfect mea-net; very light dreft, securely in any soil. Is show that the second of the second of the second fruit occlarate. This piece does desidedly more work than the widoh are not would rediscule. Hea-a conved wire standard and day, an extra steel, share durabled with every one of lever plant. 355 he 19x19x11 \$74.79

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O. 9 linch share, 12 moldboard, 50 lbs.,
O. 9 linch share, 14 moldboard, 50 lbs.,
O. 9 linch share, 15% moldboard, 61 i

No. S181760 Awarage Piorence markle





- 1890's: USPS began rural free delivery, parcel post system (previously handled by private express companies)
 - Postmaster general was department store magnate
- 1907: United Parcel Service founded, focused on package delivery for stores
- Circa 1925: Golden age of mail order
 - Sears + MW sold over \$400 m of goods annually
 - Sears' sales alone accounted for over 2% of total farm cash income

- 1925: Sears opened first physical store
- 1931: Sears store sales eclipse catalog sales
- 1933: Sears had 400 stores
- 1900-1950: Two changes
 - Demographic shift towards urban living
 - Transportation costs for people falling relative to that for goods
- 1973: Federal Express began air shipments
- 1975: ICC granted UPS authority to ship to every addre3ss in contiguous 48 states

- 1993: Sears discontinued publishing big-book catalog
- Late 1990's: Mail-order dominated by specialty retailers, not general merchandisers
- 1992: US Supreme Court decision solidifying the right of mail-order businesses to *not* collects and pay sales tax for out-of-state customers

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