## Diversification



Class 10
Financial Management, 15.414

## Today

## Diversification

- Portfolio risk and diversification
- Optimal portfolios


## Reading

- Brealey and Myers, Chapters 7 and 8.1


## Example

Fidelity Magellan, a large U.S. stock mutual fund, is considering an investment in Biogen. Biogen has been successful in the past, but the payoffs from its current R\&D program are quite uncertain. How should Magellan's portfolio managers evaluate the risks of investing in Biogen?

Magellan can also invest Microsoft. Which stock is riskier, Microsoft or Biogen?

Biogen stock price, 1988-2001


Fidelity Magellan


## Example

Exxon is bidding for a new oil field in Canada. Exxon's scientist estimate that there is a $40 \%$ chance the field contains 200 million barrels of extractable oil and a $60 \%$ chance it contains 400 million barrels.

The price of oil is $\$ 30$ and Exxon would have to spend $\$ 10$ / barrel to extract the oil. The project would last 8 years.

What are the risks associated with this project? How should each affect the required return?

## Plan

Portfolio mean and variance
> Two stocks*
> Many stocks*

How much does a stock contribute to the portfolio's risk?
How much does a stock contribute to the portfolio's return?
What is the best portfolio?

* Same analysis applies to portfolios of projects


## Portfolios

Two stocks, A and B
You hold a portfolio of $A$ and $B$. The fraction of the portfolio invested in $A$ is $w_{A}$ and the fraction invested in $B$ is $w_{B}$.

Portfolio return $=R_{P}=w_{A} R_{A}+w_{B} R_{B}$
What is the portfolio's expected return and variance?

```
Portfolio
E[RP] = wA
```



## Example 1

Over the past 50 years, Motorola has had an average monthly return of $1.75 \%$ and a std. dev. of $9.73 \%$. GM has had an average return of $1.08 \%$ and a std. dev. of $6.23 \%$. Their correlation is 0.37 . How would a portfolio of the two stocks perform?
$>E\left[R_{P}\right]=w_{G M} 1.08+w_{\text {Mot }} 1.75$
$>\operatorname{var}\left(R_{\mathrm{P}}\right)=\mathrm{w}_{\mathrm{GM}}{ }^{2} 6.23^{2}+\mathrm{w}_{\mathrm{Mot}}{ }^{2} 9.73^{2}+2 \mathrm{w}_{\text {Mot }} \mathrm{w}_{\mathrm{GM}}(0.37 \times 6.23 \times 9.73)$

| $\mathbf{w}_{\text {Mot }}$ | $\mathbf{w}_{\text {GM }}$ | $\mathrm{E}\left[R_{P}\right]$ | $\operatorname{var}\left(R_{P}\right)$ | $\operatorname{stdev}\left(R_{P}\right)$ |
| :---: | :---: | ---: | ---: | ---: |
| $\mathbf{0}$ | $\mathbf{1}$ | 1.08 | 38.8 | 6.23 |
| $\mathbf{0 . 2 5}$ | $\mathbf{0 . 7 5}$ | 1.25 | 36.2 | 6.01 |
| $\mathbf{0 . 5 0}$ | $\mathbf{0 . 5 0}$ | 1.42 | 44.6 | 6.68 |
| $\mathbf{0 . 7 5}$ | $\mathbf{0 . 2 5}$ | 1.58 | 64.1 | 8.00 |
| $\mathbf{1}$ | $\mathbf{0}$ | 1.75 | 94.6 | 9.73 |
| $\mathbf{1 . 2 5}$ | $\mathbf{- 0 . 2 5}$ | 1.92 | 136.3 | 11.67 |

## GM and Motorola



## Example 1, cont.

Suppose the correlation between GM and Motorola changes. What if it equals -1.0 ? 0.0 ? 1.0?

$$
>E\left[R_{P}\right]=w_{G M} 1.08+w_{\text {Mot }} 1.75
$$

$>\operatorname{var}\left(\mathrm{R}_{\mathrm{P}}\right)=\mathrm{w}_{\mathrm{GM}}{ }^{2} 6.23^{2}+\mathrm{w}_{\mathrm{Mot}}{ }^{2} 9.73^{2}+2 \mathrm{w}_{\mathrm{Mot}} \mathrm{w}_{\mathrm{GM}}(\operatorname{corr} \times 6.23 \times 9.73)$

|  |  |  | Std dev of portfolio |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{w}_{\text {Mot }}$ | $\mathbf{w}_{\mathrm{GM}}$ | $\mathrm{E}\left[\mathrm{R}_{\mathrm{P}}\right]$ | corr $=-1$ | corr $=0$ | corr $=1$ |
| $\mathbf{0}$ | $\mathbf{1}$ | $1.08 \%$ | $6.23 \%$ | $6.23 \%$ | $6.23 \%$ |
| $\mathbf{0 . 2 5}$ | $\mathbf{0 . 7 5}$ | 1.25 | 2.24 | 5.27 | 7.10 |
| $\mathbf{0 . 5 0}$ | $\mathbf{0 . 5 0}$ | 1.42 | 1.75 | 5.78 | 7.98 |
| $\mathbf{0 . 7 5}$ | $\mathbf{0 . 2 5}$ | 1.58 | 5.74 | 7.46 | 8.85 |
| $\mathbf{1}$ | $\mathbf{0}$ | 1.75 | 9.73 | 9.73 | 9.73 |

## GM and Motorola: Hypothetical correlations



## Example 2

In 1980, you were thinking about investing in GD. Over the subsequent 10 years, GD had an average monthly return of $0.00 \%$ and a std dev of $9.96 \%$. Motorola had an average return of $1.28 \%$ and a std dev of $9.33 \%$. Their correlation is 0.28 . How would a portfolio of the two stocks perform?

$$
>E\left[R_{P}\right]=w_{G D} 0.00+w_{\text {Mot }} 1.28
$$

$>\operatorname{var}\left(R_{P}\right)=W_{G D}{ }^{2} 9.96^{2}+w_{M o t}^{2} 9.33^{2}+2 w_{M O t} W_{G D}(0.28 \times 9.96 \times 9.33)$

| $\mathbf{w}_{\text {Mot }}$ | $\mathbf{w}_{G D}$ | $\mathrm{E}\left[R_{P}\right]$ | $\operatorname{var}\left(R_{P}\right)$ | $\operatorname{stdev}\left(R_{P}\right)$ |
| :---: | :---: | ---: | ---: | ---: |
| $\mathbf{0}$ | $\mathbf{1}$ | 0.00 | 99.20 | 9.96 |
| $\mathbf{0 . 2 5}$ | $\mathbf{0 . 7 5}$ | 0.32 | 71.00 | 8.43 |
| $\mathbf{0 . 5 0}$ | $\mathbf{0 . 5 0}$ | 0.64 | 59.57 | 7.72 |
| $\mathbf{0 . 7 5}$ | $\mathbf{0 . 2 5}$ | 0.96 | 64.92 | 8.06 |
| $\mathbf{1}$ | $\mathbf{0}$ | 1.28 | 87.05 | $\mathbf{9 . 3 3}$ |

## GD and Motorola



## Example 3

You are trying to decide how to allocate your retirement savings between Treasury bills and the stock market. The Tbill rate is $0.12 \%$ monthly. You expect the stock market to have a monthly return of $0.75 \%$ with a standard deviation of $4.25 \%$.
$>E\left[R_{P}\right]=W_{\text {Tbill }} 0.12+w_{\text {Stk }} 0.75$
$>\operatorname{var}\left(R_{P}\right)=\underbrace{\mathrm{w}_{\text {Tbill }}{ }^{2} 0.0^{2}+\mathrm{w}_{\text {Stk }}{ }^{2} 4.25^{2}+2 \mathrm{w}_{\text {Tbill }} \mathrm{w}_{\text {stk }}(0.0 \times 0.0 \times 4.25)}_{\mathrm{w}_{\text {Stk }}{ }^{2} 4.25^{2}}$

| $\mathbf{w}_{\text {Stk }}$ | $\mathbf{w}_{\text {Tbill }}$ | $\mathrm{E}\left[R_{P}\right]$ | $\operatorname{var}\left(R_{P}\right)$ | $\operatorname{stdev}\left(R_{P}\right)$ |
| :---: | :---: | ---: | ---: | ---: |
| $\mathbf{0}$ | $\mathbf{1}$ | 0.12 | 0.00 | 0.00 |
| $\mathbf{0 . 3 3}$ | $\mathbf{0 . 6 7}$ | 0.33 | 1.97 | 1.40 |
| $\mathbf{0 . 6 7}$ | $\mathbf{0 . 3 3}$ | 0.54 | 8.11 | 2.85 |
| $\mathbf{1}$ | $\mathbf{0}$ | 0.75 | 18.06 | 4.25 |

## Stocks and Tbills



## Many assets

Many stocks, $\mathbf{R}_{1}, \mathbf{R}_{\mathbf{2}}, \ldots, \mathbf{R}_{\mathrm{N}}$
You hold a portfolio of stocks $1, \ldots, N$. The fraction of your wealth invested in stock 1 is $w_{1}$, invested in stock 2 is $w_{2}$, etc.

Portfolio return $=R_{P}=w_{1} R_{1}+w_{2} R_{2}+\ldots+w_{N} R_{N}=\sum_{i} w_{i} R_{i}$

## Portfolio mean and variance

$$
\begin{aligned}
& E\left[R_{P}\right]=\sum_{i} w_{i} E\left[R_{i}\right] \quad \text { (weighted average) } \\
& \operatorname{var}\left(R_{P}\right)=\sum_{i} \mathbf{w}_{i}^{2} \operatorname{var}\left(\mathbf{R}_{i}\right)+\sum \sum_{i \neq j} \mathbf{w}_{i} \mathbf{w}_{j} \operatorname{cov}\left(\mathbf{R}_{i}, \mathbf{R}_{j}\right)
\end{aligned}
$$

## Many assets

Variance $=$ sum of the matrix

|  | Stk 1 | Stk 2 | $\cdots$ | Stk N |
| :---: | :---: | :---: | :---: | :---: |
| Stk 1 | $w_{1}^{2} \operatorname{var}\left(R_{1}\right)$ | $w_{1} w_{2} \operatorname{cov}\left(R_{1}, R_{2}\right)$ | $\cdots$ | $w_{1} w_{N} \operatorname{cov}\left(R_{1}, R_{N}\right)$ |
| Stk 2 | $w_{1} w_{2} \operatorname{cov}\left(R_{1}, R_{2}\right)$ | $w_{2}^{2} \operatorname{var}\left(R_{2}\right)$ | $\cdots$ | $w_{2} w_{N} \operatorname{cov}\left(R_{2}, R_{N}\right)$ |
| $\vdots$ | $\vdots$ | $\vdots$ | $\ddots$ | $\vdots$ |
| Stk N | $w_{1} w_{N} \operatorname{cov}\left(R_{1}, R_{N}\right)$ | $w_{2} w_{N} \operatorname{cov}\left(R_{2}, R_{N}\right)$ | $\cdots$ | $w_{N}^{2} \operatorname{var}\left(R_{N}\right)$ |

The matrix contains $\mathbf{N}^{2}$ terms
$>\mathrm{N}$ are variances
$>\mathrm{N}(\mathrm{N}-1)$ are covariances
In a diversified portfolio, covariances are more important than variances. A stock's variance is less important than its covariance with other stocks.

## Fact 1: Diversification

Suppose you hold an equal-weighted portfolio of many stocks (inves-ting the same amount in every stock). What is the variance of your portfolio?
$>$ Portfolio of N assets, $\mathrm{w}_{\mathrm{i}}=1 / \mathrm{N}$
$>\operatorname{var}\left(R_{P}\right)=\frac{1}{N}$ Avg. variance $+\frac{\mathrm{N}-1}{\mathrm{~N}}$ Avg. covariance
For a diversified portfolio, variance is determined by the average covariance among stocks.

An investor should care only about common variation in returns ('systematic' risk). Stock-specific risk gets diversified away.

## Example

The average stock has a monthly standard deviation of $10 \%$ and the average correlation between stocks is 0.40 . If you invest the same amount in each stock, what is variance of the portfolio? What if the correlation is 0.0 ? 1.0?
$>\operatorname{cov}\left(\mathbf{R}_{\mathrm{i}}, \mathrm{R}_{\mathrm{j}}\right)=\operatorname{correlation} \times \operatorname{stdev}\left(\mathrm{R}_{\mathrm{i}}\right) \times \operatorname{\operatorname {stdev}}\left(\mathrm{R}_{\mathrm{j}}\right)$

$$
=0.40 \times 0.10 \times 0.10=0.004
$$

$>\operatorname{var}\left(R_{P}\right)=\frac{1}{N} 0.10^{2}+\frac{N-1}{N} 0.004 \Rightarrow 0.004$ if $N$ is large
$>\operatorname{stdev}\left(\mathbf{R}_{\mathbf{P}}\right) \approx \sqrt{0.004}=6.3 \%$

## Diversification



## Fact 2: Efficient portfolios

With many assets, any portfolio inside a bullet-shaped region is feasible.
$>$ The minimum-variance boundary is the set of portfolios that minimize risk for a given level of expected returns.*
$>$ The efficient frontier is the top half of the minimum-variance boundary.

* On a graph, the minimum-variance boundary is an hyperbola.


## Example

You can invest in any combination of GM, IBM, and Motorola. Given the following information, what portfolio would you choose?

|  |  |  | Variance / covariance |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Stock | Mean | Std dev | GM | IBM | Motorola |
| GM | 1.08 | 6.23 | 38.80 | 16.13 | 22.43 |
| IBM | 1.32 | 6.34 | 16.13 | 40.21 | 23.99 |
| Motorola | 1.75 | 9.73 | 22.43 | 23.99 | 94.63 |

$$
\begin{aligned}
E\left[R_{P}\right]= & \left(w_{G M} \times 1.08\right)+\left(w_{\text {IBM }} \times 1.32\right)+\left(w_{M O t} \times 1.75\right) \\
\operatorname{var}\left(R_{P}\right)= & \left(w_{G M}{ }^{2} \times 6.23^{2}\right)+\left(w_{\text {IBM }} \times 6.34^{2}\right)+\left(w_{\text {Mot }}^{2} \times 9.73^{2}\right)+ \\
& \left(2 \times w_{G M} \times w_{\text {IBM }} \times 16.13\right)+\left(2 \times \mathrm{w}_{G M} \times \mathrm{w}_{\text {Mot }} \times 22.43\right)+ \\
& \left(2 \times \mathrm{w}_{\text {IBM }} \times \mathrm{w}_{\text {Mot }} \times 23.99\right)
\end{aligned}
$$

## Feasible portfolios



## Fact 3

## Tangency portfolio

If there is also a riskless asset (Tbills), all investors should hold exactly the same stock portfolio!

All efficient portfolios are combinations of the riskless asset and a unique portfolio of stocks, called the tangengy portfolio.*

[^0]
## Combinations of risky and riskless assets



## Optimal portfolios with a riskfree asset



## Fact 3, cont.

With a riskless asset, the optimal portfolio maximizes the slope of the line.

The tangency portfolio has the maximum Sharpe ratio of any portfolio, where the Sharpe ratio is defined as

$$
\text { Sharpe ratio }=\frac{E\left[R_{P}\right]-r_{f}}{\sigma_{P}}
$$

Put differently, the tangency portfolio has the best risk-return trade-off of any portfolio.

```
Aside
'Alpha' is a measure of a mutual fund's risk-adjusted performance. A
mutual fund should hold the tangency portfolio if it wants to maximize its
alpha.
```


## Summary

$>$ Diversification reduces risk. The standard deviation of a portfolio is always less than the average standard deviation of the individual stocks in the portfolio.
> In diversified portfolios, covariances among stocks are more important than individual variances. Only systematic risk matters.
> Investors should try to hold portfolios on the efficient frontier. These portfolios maximize expected return for a given level of risk.
> With a riskless asset, all investors should hold the tangency portfolio. This portfolio maximizes the trade-off between risk and expected return.


[^0]:    * Harry Markowitz, Nobel Laureate

